



2023

ANNUAL REPORT



**THE LISMORE & DISTRICT
WORKERS CLUB LIMITED**
ABN 72 000 919 406

BOARD OF DIRECTORS



IAN HARMON
PRESIDENT



JOHN EATHER
VICE PRESIDENT



MICHAEL KNIGHT
TREASURER



VALDA STANFORD



PETER WARREN



BERNIE MACDONALD



KEVIN KEEVERS



JOHN LOWE



PHILLIP CREARY

PRESIDENT'S REPORT

The past four years have truly tested the resolve of our Lismore Workers group of clubs. Despite four lengthy lockdowns due to COVID, the devastating floods of 2022 and the massive rebuild facing our Keen Street club, our Workers Club group has thrived and managed to record a profit last financial year of \$1,350,690.

Record profits were recorded at both the Sports Club and the Golf Club. Congratulations to the management and staff at these two clubs for their commitment and pride in returning such a fantastic result. Our diversification strategy over the past five years has also paid off with our Ballina motel and Keen/Conway Streets properties all operating at near full capacity and providing us with a generous return on investment.

Whilst our two other clubs are performing well, it is still essential that we make a marked investment on our Keen Street club. It is purpose built to provide a large entertainment facility for not only our members but for the people of Lismore and surrounds. Our auditorium will be refurbished and will still be able to accommodate 750+ people at any time with bar and catering facilities. There is nowhere in Lismore that can currently do this. Once our Keen Street club re-opens we will be able to return to members badge draws and holding our members Christmas party both of which have been placed on hold due to venue capacities at our other two clubs.

I would like to thank our General Manager Mr Stephen Bortolin for his time and efforts over the past twelve months. Not only has he overseen the day to day running of our business, he has also been intracal in the planning, design and scoping of our rebuild with Paynter Dixon Construction. Steve has outlined in his report the costings of our rebuild which, upon completion, will be worth every cent.

I would like to thank the Workers Club board of directors for their input and support over the past twelve months. Some very difficult decisions have had to have been made and we are now in a position where they can be satisfied with those decisions. I am very proud of what our board and management have achieved.

Thank you to all our members for your support, loyalty and more important, patience, over the past twelve months. Whilst it may be 12 months before our Keen Street premises is open again, I still look forward to seeing you at one of our other two clubs in the near future.

Ian Harmon
President

GENERAL MANAGER'S REPORT

We've seen the past financial year go down in the history books for the Workers Club & Lismore. We also witnessed the closure of the club premises in Keen Street for an extended period & likely it will be closed until mid to the later part of 2024. No matter what elements of climate shifts & government changes bring upon us, the Workers Group has stood up to the challenges and held its ground.

It's difficult to predict how the 2023-24 year will unfold, however I can confidently say that the Workers Group is in a good financial position to continue well into the future, despite the main club being closed for the entire year. The group produced an overall excellent net cashflow. It is interesting to note that even though the main club has not traded the entire year, the cashflow was virtually the same as the previous year when it traded for 8 months before the flood & closure. It showed that the club kept control of expenses and produced a very healthy over \$2M cashflow for the year. An excellent result.

The 2022-23 financial year for the clubs and properties has recorded very high profitability from the both Sports & Golf Clubs, the commercial properties were fully tenanted & the motel traded soundly.

As we move into the next financial year, the rebuilding of the Keen Street premises is well underway. The club has entered into a \$15,702,686 building contract with Paynter Dixon Construction & has secured a bank loan facility of \$13,525,000. With the substantial reserve funds the club had already, the club does not anticipate it will use all of this loan facility but it gives confidence that the facility is there if needed to complete the rebuild. Be assured the club will not borrow more than what is required to rebuild.

The board and management are delighted to present this financial report to the members. It recorded a very good profit of \$1,350,690. A very health cashflow & a very clean plant & equipment asset register after writing off assets after the floods last year. The members should be proud of what the board and management has achieved after the devastating floods in February 2022. The group had enough diversity in place to put the group in a good position to rebuild and be secure well into the future.

On other matters the group continued to give back to its members through discounted services and reward points. This year's ClubGrant donations amounted to \$36,486 in category 1, \$62,522 in category 2 & \$11,640 in category 2 in-kind. The Golf club & the Sports club has seen a freshening up with new carpet and furniture from the main club. The motel traded with 99% occupancy; however, the profitability was not as good as expected. Improvements to the operation will be considered in the year ahead.

Moving forward let's put the 2022 year behind us and we are excited with the new look & layout of the main club. Entertainment, corporate functions, school formals, dancing etc will be back in our fully renovated auditorium. We will have three eateries – bistro, café & pizza server, a large central bar & vast open plan lounge area. The new façade will bring in much needed light into the club and the areas will be fully airconditioned with new aircon plant on the roof.

Until next time, I wish all our members the very best for the remainder of 2023 and look forward to seeing you all again in 2024. Thanks for supporting the Workers Group throughout these difficult times.

A massive thanks to the Workers Club board of directors for their role & professionalism. The members are very fortunate to have a very switched on & proactive board. Without them, the club would not be in the position it is today. Finally, I would like to thank all of our management & staff for their support. Sadly, we had to let go a lot of key staff due to the closure of the main club.

SM Bortolin

Group General Manager

7th August 2023

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Financial Statements

For the Year Ended 30 June 2023

The Lismore & District Workers Club Limited

ABN 72 000 919 406

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For the Year Ended 30 June 2023

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The Lismore & District Workers Club Limited

ABN 72 000 919 406

Directors' Report

30 June 2023

Your directors present their report on the company for the financial year ended 30 June 2023.

1. General Information

Directors

The names of the directors in office at any time during, or since the end of, the year are:

Names	Position	
I T Harmon	President	
J Eather	Vice President	
M Knight	Treasurer	
B G Lampard		Resigned on 18/09/2022
V F Stanford		
P A Warren		
B MacDonald		
M T Thompson		Resigned on 18/09/2022
K Keevers		
J Lowe		Appointed on 18/09/2022
P Creary		Appointed on 18/09/2022

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Information on directors

The names of each person who has been a director during the year and to the date of this report are:

I T Harmon	
Qualifications	Retired Police Officer
Experience	Board Member 17 years, President 6 years
J Eather	
Qualifications	Retired Duty Manager
Experience	Board Member 5 years, Vice President 5 years
M Knight	
Qualifications	Bank Officer
Experience	Board Member 5 years, Treasurer 3 years
B G Lampard	
Qualifications	Retired Company Manager
Experience	Board Member 19 years, Previous Treasurer 7 years
V F Stanford	
Qualifications	Office Manager
Experience	Board Member 13 years, Previous Vice President 2 years

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Directors' Report

30 June 2023

1. General Information

Information on directors

P A Warren	
Qualifications	Retired Bank Manager
Experience	Board Member 11 years
B MacDonald	
Qualifications	Teacher
Experience	Board Member 11 years
M T Thompson	
Qualifications	Retired Builder
Experience	Board Member 10 years, Previous Board Member 34 years, Previous President 19 years
K Keevers	
Qualifications	Retired Accountant
Experience	Board Member 9 years
J Lowe	
Qualifications	Retired Depot General Manager
Experience	Board Member 1 year
P Creary	
Qualifications	Retired Credit Union Executive Manager
Experience	Board Member 1 year

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Company Secretary

The following person held the position of Company secretary at the end of the financial year:

Stephen M Bortolin.

Mr Bortolin was appointed company secretary on 27 November 2002.

Principal activities

The principal activity of The Lismore & District Workers Club Limited during the financial year was the provision of entertainment and social and sporting amenities to its members and their guests.

No significant changes in the nature of the Company's activity occurred during the financial year.

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Directors' Report

30 June 2023

1. General Information

Objectives

The long and short term objectives of The Lismore & District Workers Club Limited are to ensure that the company's financial position remains sound in both the short and long term so that members and patrons can enjoy their club for years to come.

Strategy

The strategy that the company employs to achieve those objectives is to:

- (i) carefully monitor income and expenditure to improve operating profit;
- (ii) introduce new ideas that will attract more people to the club to improve income streams;
- (iii) promote the above objectives at every opportunity; and
- (iv) look at commercial opportunities that will improve the company's asset base and provide additional income on a long term basis for the company.

Achieving Entity's Objectives

The principal activities assisted in achieving the company's objectives are by providing the best facilities and by continually looking at ways to attract participants in the social and sporting activities. This has provided the company with an excellent source of income so the company continues to make improvements and remain viable into the future. The company has to ensure that it continues to provide a quality venue for members and visitors to enjoy socially and has promoted its facilities to sporting organisations and visitors in the Lismore district.

Measurement of Performance

The Lismore & District Workers Club Limited measures its performance by profit and patron satisfaction. Key performance indicators used by the company in monitoring performance include review of gross profit, poker machine revenue and operating costs to income percentages.

(a) Summary of Performance

	Main Club	Ballina Motel	Golf Club	Sports Club	2023 Total	2022 Total
	\$	\$	\$	\$	\$	\$
Total Income	477,577	718,310	2,220,809	7,718,808	11,135,504	13,589,528
Operating Expenses	(1,269,915)	(439,036)	(1,680,333)	(5,087,623)	(8,476,907)	(10,552,363)
EBITDA	(792,338)	279,274	540,476	2,631,185	2,658,597	3,037,165
Interest	(1,141)	-	(4,324)	(17,835)	(23,299)	(20,109)
Depreciation and impairment	(488,089)	(64,601)	(127,566)	(412,878)	(1,093,136)	(13,936,391)
Rent	(1,931)	-	(11,555)	-	(13,485)	(12,790)
Investment Property	(51,683)	-	-	-	(51,683)	(322,234)
Donations	-	-	(1,171)	(125,133)	(126,304)	(141,290)
Net Profit/(Loss)	(1,335,182)	214,673	395,861	2,075,339	1,350,690	(11,395,652)

The Lismore & District Workers Club Limited

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Directors' Report

30 June 2023

Matters or circumstances arising after the end of the year

No matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Future Developments, Prospects and Business Strategies

The Directors have continued to be committed to the restoration of the main business premises located at Keen Street.

Other than the above, there are no planned changes in the operations of the company which will significantly affect the results of the operations in financial years.

Directors Benefits

No directors have a financial interest in any contract or proposed contract with the company.
In accordance with Chapter 2E of the Corporations Act, Since the end of the previous financial year, except for minor services rendered in the ordinary course of business, no director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or receivable by directors shown in the notes to the financial statements or the fixed salary of a fulltime employee of the company) by reason of a contract made by the company or a related corporation with the director or with a firm of which they are a member or with a company in which they have a substantial financial interest.

2. Director Information

Meetings of Directors

During the financial year, 12 ordinary and 1 special meetings of directors were held. Attendances by each director during the year were as follows:

	Directors' Meetings		Special Meetings	
	Number eligible to attend	Number attended	Number eligible to attend	Number attended
I T Harmon	12	11	1	1
J Eather	12	12	1	1
M Knight	12	11	1	1
B G Lampard	2	2	1	1
V F Stanford	12	12	1	1
P A Warren	12	12	1	1
B MacDonald	12	12	1	1
M T Thompson	2	-	1	-
K Keevers	12	9	1	-
J Lowe	10	10	-	-
P Creary	10	8	-	-

Directors' Report

30 June 2023

3. Indemnification and Insurance of Officers and Auditors

Indemnification

The company has not, during or since the end of the financial year, for any person who is or has been an officer or auditor of The Lismore & District Workers Club Limited:

- Indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer or auditor including costs and expenses in successfully defending legal proceedings; or
- Paid or agreed to pay a premium in respect of a contract insuring against liability incurred as an officer or auditor for costs or expenses to defend legal proceedings with the exception of insurance premiums paid below.

Insurance premiums paid for directors

The company has paid premiums to insure each of the directors against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of director of the company, other than conduct involving a wilful breach of duty in relation to the company. The amount of the premium was \$5,344.

4. Proceedings on Behalf of Company

No leave or proceedings

No person has applied for leave of court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.

5. Auditor's Independence Declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2023 has been received and can be found on page 7 of the financial report.

6. After Balance Day Events

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

7. Membership Liability

The company is limited by guarantee without share capital. The number of members as at 30 June 2023 is 7,096 (2022: 8,904).

If the company is wound up, the Constitution states that each member of the company is liable to contribute a maximum of \$2 each towards meeting any outstanding liabilities of the company. At 30 June 2023 the maximum total amount that members of the company would be liable to contribute if the company is wound up is \$14,192.

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Directors' Report

30 June 2023

8. Real Property

The company's non-core property consists of the land and building at 51 Owen Street, Ballina, 39-43 Conway Street, Lismore, 217 Keen Street, Lismore and 56 Carrington Street, Lismore. All other real property as defined by the section 41J of the *Registered Club Act (NSW) 1976* owned by The Lismore & District Workers Club Limited is core property.

9. Environmental Issues

The company's operations are subject to various environmental regulations under both Commonwealth and State Legislation.

The board believes that the company has adequate systems in place for the management of its environmental requirements and is not aware of any breach of those environmental requirements as they apply to the company.

10. Dividends Paid or Recommended

The constitution of the company prohibits the distribution of profits to its members. Accordingly, no dividend or distributions were or could be paid to the members.

Signed in accordance with a resolution of the Board of Directors:

Director: I.T. Harmon

Director: J. Eather

Dated this 7th day of August 2023

Celebrating 100 years!



The Lismore & District Workers Club Limited
Auditor's Independence Declaration under section 307C of
the Corporations Act 2001

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2023 there have been:

- i. no contraventions of the auditor's independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

Yours faithfully,

WCA audit & assurance services Pty Ltd
Authorised Audit Company

Steven I Trustum
Director

7 August 2023

**REGISTERED
COMPANY
AUDITORS**

GJ Smith
BBus, LLB, CA, DipFP

SI Trustum
BBus, CA, DipFP

TL Kirkland
BBus, CA

**SMSF
AUDITORS**

GJ Smith
BBus, LLB, CA, DipFP

SI Trustum
BBus, CA, DipFP

MJ Gahan
BBus, CA, DipFP

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More than just Numbers

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 30 June 2023

	Note	2023 \$	2022 \$
Revenue		11,006,134	13,309,838
Finance income		95,816	547
Other income		310,446	444,786
Cost of goods sold		(1,436,018)	(1,562,621)
Employee benefits expense		(3,139,426)	(4,121,701)
Depreciation and amortisation expense		(1,114,386)	(1,837,527)
Impairment expense		-	(12,402,008)
Other expenses		(4,348,578)	(5,206,855)
Finance expenses		(23,299)	(20,109)
Profit before income tax		1,350,690	(11,395,650)
Income tax expense		-	-
Total comprehensive income for the year		1,350,690	(11,395,650)

The accompanying notes form part of these financial statements.

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Statement of Financial Position

As At 30 June 2023

	Note	2023 \$	2022 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	6	5,911,967	5,573,554
Trade and other receivables	7	80,589	152,414
Inventories	8	71,509	70,053
Other assets	10	11,612	76,026
TOTAL CURRENT ASSETS		6,075,677	5,872,047
NON-CURRENT ASSETS			
Property, plant and equipment	9	9,674,244	8,716,883
Right of use assets	11	395,476	397,373
Intangible assets	12	630,000	630,000
TOTAL NON-CURRENT ASSETS		10,699,720	9,744,256
TOTAL ASSETS		16,775,397	15,616,303
LIABILITIES			
CURRENT LIABILITIES			
Lease liabilities	11	18,987	12,991
Trade and other payables	13	1,015,780	1,188,458
Borrowings	14	17,965	30,427
Short-term provisions	15	556,424	643,174
Other liabilities	16	19,588	20,166
TOTAL CURRENT LIABILITIES		1,628,744	1,895,216
NON-CURRENT LIABILITIES			
Lease liabilities	11	579,852	517,434
Borrowings	14	69,690	16,863
Long-term provisions	15	31,404	52,186
Other liabilities	16	403,995	423,583
TOTAL NON-CURRENT LIABILITIES		1,084,941	1,010,066
TOTAL LIABILITIES		2,713,685	2,905,282
NET ASSETS		14,061,712	12,711,021
EQUITY			
Retained earnings		14,061,712	12,711,021
TOTAL EQUITY		14,061,712	12,711,021

The accompanying notes form part of these financial statements.

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Statement of Changes in Equity

For the Year Ended 30 June 2023

2023

	Retained Earnings	Total
Note	\$	\$
Balance at 1 July 2022	12,711,021	12,711,021
Profit/(loss) attributable to members	1,350,690	1,350,690
Balance at 30 June 2023	14,061,712	14,061,712

2022

	Retained Earnings	Total
Note	\$	\$
Balance at 1 July 2021	24,106,671	24,106,671
Profit/(loss) attributable to members	(11,395,650)	(11,395,650)
Balance at 30 June 2022	12,711,021	12,711,021

The accompanying notes form part of these financial statements.

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Statement of Cash Flows For the Year Ended 30 June 2023

	2023	2022
Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:		
Receipts from customers	12,555,339	15,108,101
Payments to suppliers and employees	(10,433,604)	(12,894,256)
Interest received	95,816	547
Finance costs	(23,299)	(20,109)
Net cash provided by/(used in) operating activities	18 2,194,252	2,194,283
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from sale of plant and equipment	42,182	29,370
Purchase of property, plant and equipment	(1,916,912)	(560,057)
Purchase of investment property	-	(850,000)
Net cash used by investing activities	(1,874,730)	(1,380,687)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from borrowings	89,663	-
Repayment of borrowings	(75,315)	(15,351)
Net cash used by financing activities	14,348	(15,351)
Net increase/(decrease) in cash and cash equivalents held	333,870	798,245
Cash and cash equivalents at beginning of year	5,573,554	4,775,309
Cash and cash equivalents at end of financial year	18.1 5,907,424	5,573,554

The accompanying notes form part of these financial statements.

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Notes to the Financial Statements

For the Year Ended 30 June 2023

The financial statements are for The Lismore & District Workers Club Limited as an individual entity. The Lismore & District Workers Club Limited is a public company limited by guarantee, incorporated and domiciled in Australia.

Comparatives are consistent with prior years, unless otherwise stated.

1. Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures of the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The entity is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, with the exception of cashflow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

When required by Accounting Standards or for disclosure purposes, comparative figures have been adjusted to conform to the changes in presentation for the current financial year.

The financial statements were authorised for issue on the 7th of August 2023 by the directors of the entity.

2. Summary of Significant Accounting Policies

2.1. Revenue and other income

The Lismore & District Workers Club recognises revenue on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. The Company achieves this by identifying all performance obligations, determining an appropriate transaction price and recognising any revenue as and when control of the performance obligation is transferred.

Sale of goods

Revenue is recognised on transfer of goods to the customer as this is deemed to be the point in time when performance obligations are transferred.

Rendering of services

Revenue from the performance obligation in relation to rendering of services is recognised upon delivery of the service to the customer.

Government subsidies

Government subsidies comprise of Federal Government COVID stimulus funding and NSW Government Disaster relief. Subsidies are recognised when the specific obligations for the receipt of the subsidy have been met.

Notes to the Financial Statements

For the Year Ended 30 June 2023

2. Summary of Significant Accounting Policies

2.2. Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

2.3. Income Tax

The tax expense recognised in the statement of profit or loss and other comprehensive income comprises of current income tax expense.

Current tax is the amount of income taxes payable (recoverable) in respect of the taxable profit (loss) for the year and is measured at the amount expected to be paid to (recovered from) the taxation authorities, using the tax rates and laws that have been enacted or substantively enacted by the end of the reporting period. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

2.4. Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

Bank overdrafts also form part of cash equivalents for the purpose of the statement of cash flows and are presented within current liabilities on the statement of financial position.

2.5. Leases

At inception of a contract, the Company assesses if the contract contains or is a lease.

Lessee accounting

The non-lease components included in the lease agreement have been separated and are recognised as an expense as incurred.

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any lease incentives received.

The right-of-use asset is depreciated over the lease term on a straight line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

Notes to the Financial Statements

For the Year Ended 30 June 2023

2. Summary of Significant Accounting Policies

2.5. Leases

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The lease payments are discounted at the interest rate implicit in the lease, however where this cannot be readily determined, the Company uses the incremental borrowing rate.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured when there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term.

Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

2.6. Inventories

Inventories are measured at the lower of cost and net realisable value.

2.7. Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

Property

Freehold land and buildings are measured on a cost basis, less subsequent depreciation charges for buildings.

Plant and equipment

Plant and equipment are measured using the at cost or deemed cost, less accumulated depreciation/amortisation and impairment losses.

Plant and equipment - impairment

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from the assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

In assessing value in use, the company has used depreciated replacement cost since the company is a not for profit entity where the future economic benefits of its assets are not primarily dependent on the assets ability to generate net cash inflows and the company would, if deprived of the asset, replace its remaining future economic benefits.

Notes to the Financial Statements

For the Year Ended 30 June 2023

2. Summary of Significant Accounting Policies

2.7. Property, plant and equipment

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, is depreciated on a reducing balance basis over the asset's useful life to the Company commencing at the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvement.

The depreciation rates used for each class of depreciable asset are shown below:

Class of fixed asset	Depreciation rate
Buildings	1.5% - 2.5%
Plant and equipment	5.0% - 20.0%
Leased plant and equipment	15.0% - 33.3%
Motor vehicles	10.0% - 30.0%
Poker machines at cost	10.0% - 20.0%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of profit and loss and other comprehensive income.

2.8. Financial instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions to the instruments. For financial assets, this is the date that the entity commits itself to either the purchase or sale of the asset.

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified as "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component.

Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs incurred. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the profit and loss over the period of the borrowings using the effective interest rate method. All interest related charges and, if applicable, changes in the instruments fair values that are reported in profit or loss are included within finance costs or finance income.

Financial liabilities are classified as non-current liabilities if the company has a right at the end of the reporting period to defer settlement of the liability for at least 12 months after the reporting period.

Notes to the Financial Statements

For the Year Ended 30 June 2023

2. Summary of Significant Accounting Policies

2.9. Intangible assets

Intangible assets comprise assets with finite lives and are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit or loss and other comprehensive income as an expense.

Intangible assets with indefinite useful lives are not amortised but are tested for impairment annually, either individually or at the cash-generating units level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss and other comprehensive income when the asset is derecognised.

2.10. Provisions

Provisions are recognised when the Company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured at the present value of management's best estimate of the outflow required to settle the obligation at the end of the reporting period. The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the unwinding of the discount is taken to finance costs in the statement of profit or loss and other comprehensive income.

2.11. Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

3. Critical Accounting Estimates and Judgments

The directors make estimates and judgments during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Notes to the Financial Statements

For the Year Ended 30 June 2023

3. Critical Accounting Estimates and Judgments

Key estimates - impairment of property, plant and equipment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

Key estimates - goodwill and intangibles

In accordance with AASB 136 Impairment of Assets, the Company is required to estimate the recoverable amount of goodwill and intangibles at each reporting period.

Impairment testing is an area involving management judgement, requiring assessment as to whether the carrying value of assets can be supported by the net present value of future cash flows derived from such assets using cash flow projections which have been discounted at an appropriate rate and using a terminal value to incorporate expectations of growth thereafter.

Key estimates - other liabilities

Following closure of the Mortality Fund to new entrants in January 2011, the company engaged the services of an actuary to determine the future quantum of the company's liability to the members of the Mortality Fund. The company will continue to have its future liability to provide mortality benefits to members of the Mortality Fund referenced to an actuarial determination.

Key estimates - Local economic conditions post-floods

As the Company's operations are closely linked with local economic prosperity, the Company's ongoing operating and financial performance may be subject to influence by a variety of general economic and business conditions that will evolve as the flood recovery process in Lismore continues. Such Influences may impact on the key estimates and assumptions used in preparing the financial report.

Notes to the Financial Statements

For the Year Ended 30 June 2023

4. Revenue and Other Income

Revenue from continuing operations

	2023	2022
	\$	\$
Sales revenue		
- Sale of goods	4,104,902	3,905,091
- Poker machine revenue	5,446,190	8,086,479
- Other gaming and promotions	348,404	371,195
Interest received	95,816	547
Member subscriptions	345,302	378,947
Other revenue	761,337	568,125
Government subsidies	310,446	444,786
	11,412,397	13,755,170
Total Revenue	11,412,397	13,755,170

5. Expenses

The result for the year includes the following specific expenses:

	2023	2022
	\$	\$
Cost of sales	1,436,018	1,562,621
Other expenses:		
Employee benefits expense	3,139,426	4,121,701
Depreciation and amortisation expense	1,114,386	1,837,527
Bar expenses	81,941	114,661
Gaming expenses	871,201	1,683,302
Catering and promotion expenses	350,499	518,903
Other expenses	3,044,937	2,889,989
Finance expenses	23,299	20,109
Impairment expense	-	12,402,008
Total Expenses	10,061,707	25,150,821

Impairment losses have been recognised in the impairment expenses in the statement of profit or loss and other comprehensive income.

6. Cash and Cash Equivalents

	2023	2022
	\$	\$
Cash on hand	300,000	250,000
Bank balances	5,611,967	5,323,554
	5,911,967	5,573,554

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Notes to the Financial Statements

For the Year Ended 30 June 2023

7. Trade and Other Receivables

	2023	2022
	\$	\$
CURRENT		
Trade receivables	16,633	33,026
Other receivables	63,956	119,388
Total current trade and other receivables	80,589	152,414

8. Inventories

	2023	2022
	\$	\$
CURRENT		
At cost:		
Other inventories for sale	71,509	70,053
	71,509	70,053

9. Property, plant and equipment

	2023	2022
	\$	\$
LAND AND BUILDINGS		
At cost	7,744,442	7,385,509
Construction WIP	1,445,305	-
Accumulated depreciation	(1,560,317)	(1,420,872)
Total land and buildings	7,629,430	5,964,637
PLANT AND EQUIPMENT		
At cost	3,743,495	3,700,254
Accumulated depreciation	(2,868,999)	(2,670,624)
Total plant and equipment	874,496	1,029,630
Motor Vehicles at cost	184,149	172,625
Accumulated depreciation	(52,728)	(89,373)
Total motor vehicles	131,421	83,252
Poker Machines at cost	7,683,895	7,771,828
Accumulated depreciation	(6,644,998)	(6,132,464)
Total poker machines	1,038,897	1,639,364
Total plant and equipment	2,044,814	2,752,246
Total property, plant and equipment	9,674,244	8,716,883

Notes to the Financial Statements

For the Year Ended 30 June 2023

9. Property, plant and equipment

Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Buildings \$	Plant and Equipment \$	Motor vehicles \$	Poker machines at cost \$	Total \$
Year ended 30 June 2023					
Balance at the beginning of year	5,964,637	1,029,630	83,252	1,639,364	8,716,883
Additions	1,804,237	119,537	79,460	34,165	2,037,399
Disposals - written down value	-	(54,150)	(3,290)	-	(57,440)
Depreciation expense	(139,445)	(220,521)	(28,001)	(634,631)	(1,022,598)
Balance at the end of the year	7,629,429	874,496	131,421	1,038,898	9,674,244

10. Other Assets

	2023 \$	2022 \$
CURRENT		
Prepayments	11,612	76,026

11. Leases

Right-of-use assets

	Land \$	Plant and Equipment \$	Total \$
Year ended 30 June 2023			
Balance at beginning of year	381,143	16,230	397,373
Additions	42,408	47,483	89,891
Amortisation	(72,041)	(19,747)	(91,788)
Balance at end of year	351,510	43,966	395,476

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Notes to the Financial Statements

For the Year Ended 30 June 2023

11. Leases

Right-of-use assets

	Land	Plant and Equipment	Total
	\$	\$	\$
Year ended 30 June 2022			
Balance at beginning of year	418,197	26,480	444,677
Additions	31,021	-	31,021
Amortisations	(68,075)	(10,250)	(78,325)
Balance at end of year	381,143	16,230	397,373

Lease liabilities

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	< 1 year	1 - 5 years	> 5 years	Total undiscounted lease liabilities
	\$	\$	\$	\$
2023				
Lease liabilities	37,644	90,051	1,208,564	1,336,259
			2023	2022
			\$	\$

Lease Liabilities

Current			18,987	12,991
Non Current			579,852	517,434
			598,839	530,425

	Plant and Equipment	Land	2023	2022
	\$	\$	\$	\$
Balance at beginning of year	18,185	512,239	530,424	511,652
Additions	47,482	42,408	89,890	31,022
Interest expense	3,082	15,597	18,679	16,318
Lease payments	(22,276)	(17,878)	(40,154)	(28,567)
Balance at end of year	46,473	552,366	598,839	530,425

12. Intangible Assets

	2023	2022
	\$	\$
Motel goodwill	600,000	600,000
Poker machine entitlements	30,000	30,000
Total	630,000	630,000

The Lismore & District Workers Club Limited

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Notes to the Financial Statements

For the Year Ended 30 June 2023

12. Intangible Assets

Goodwill and poker machine entitlements are assessed as having an indefinite useful life. The measurement and recognition criteria is outlined in Note 1 to the financial statements.

13. Trade and Other Payables

	Note	2023 \$	2022 \$
Current			
Trade payables		699,430	558,609
Sundry payables and accrued expenses		135,284	426,862
Amounts receivable in advance		162,796	180,719
Sports trust account		18,270	22,267
		<u>1,015,780</u>	<u>1,188,457</u>

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

14. Borrowings

	2023 \$	2022 \$
CURRENT		
Secured liabilities:		
Other loans	17,965	30,427
Total current borrowings	<u>17,965</u>	<u>30,427</u>
NON-CURRENT		
Secured liabilities:		
Other loans	69,690	16,863
Total non-current borrowings	<u>69,690</u>	<u>16,863</u>

The above bank loan is secured by mortgages over the clubs land & buildings.
Equipment loans are secured by a fixed charge over the specific assets that are financed.

15. Provisions

	2023 \$	2022 \$
CURRENT		
Employee benefits	499,766	577,287
Unclaimed loyalty points	56,658	65,887
	<u>556,424</u>	<u>643,174</u>

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Notes to the Financial Statements

For the Year Ended 30 June 2023

15. Provisions

	2023	2022
	\$	\$
NON-CURRENT		
Employee benefits	31,404	52,186
	<u>31,404</u>	<u>52,186</u>

	Short-term employee benefits	Long-term employee benefits	Unclaimed loyalty points	Total
	\$	\$	\$	\$
Current				
Opening balance at 1 July 2022	577,288	52,187	65,887	695,362
Additional provisions	83,593	-	85,051	168,644
Provisions used	(161,114)	(20,783)	(94,281)	(276,178)
Balance at 30 June 2023	<u>499,767</u>	<u>31,404</u>	<u>56,657</u>	<u>587,828</u>

16. Other Liabilities

	2023	2022
	\$	\$
CURRENT		
Members mortality scheme	19,588	20,166
	<u>19,588</u>	<u>20,166</u>
NON-CURRENT		
Members mortality scheme	403,995	423,583
	<u>403,995</u>	<u>423,583</u>

17. Capital Commitments

The Directors have committed to the restoration of the main business premises at 231 Keen Street. The directors have engaged with Paynter Dixon to undertake the rebuilding and refurbishment. The committed capital cost to reinstate the premises to an operational capacity is contracted at \$15,702,686. The club has currently contributed \$663,394 towards the project. As at 30 June 2023, the capital commitment remaining is \$15,039,292.

The club has subsequently secured funding with the Commonwealth Bank of Australia for the restoration of 231 Keen Street.

Notes to the Financial Statements

For the Year Ended 30 June 2023

18. Cash Flow Information

18.1. Reconciliation of cash

	2023	2022
	\$	\$
Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:		
Cash and cash equivalents	5,911,967	5,573,554
Bank overdrafts	(4,543)	-
	<u>5,907,424</u>	<u>5,573,554</u>

18.2. Reconciliation of result for the year to cashflows from operating activities

Reconciliation of net income to net cash provided by operating activities:

	2023	2022
	\$	\$
Profit for the year	1,350,690	(11,395,650)
Cash flows excluded from profit attributable to operating activities		
Non-cash flows in profit:		
- depreciation	1,114,386	1,837,527
- impairment of property, plant and equipment	-	12,402,008
- net gain on disposal of property, plant and equipment	(38,891)	-
- Recognition of retention	(66,339)	-
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	71,825	(42,111)
- (increase)/decrease in other assets	64,414	9,537
- (increase)/decrease in inventories	(1,456)	130,428
- increase/(decrease) in trade and other payables	(121,692)	(255,862)
- (increase)/decrease in other liabilities	(20,166)	(20,739)
- increase/(decrease) in GST Payable	(50,986)	(222,121)
- increase/(decrease) in provisions	(107,533)	(248,734)
Cashflows from operations	<u>2,194,252</u>	<u>2,194,283</u>

19. Key Management Personnel Remuneration

The total compensation paid to key management personnel is as follows:

	2023	2022
	\$	\$
Directors	30,276	29,153
Other Key Management Personnel	416,601	486,205
	<u>446,877</u>	<u>515,358</u>

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Notes to the Financial Statements

For the Year Ended 30 June 2023

19. Key Management Personnel Remuneration

Related Party Transactions

The names of the directors in office at any time during, or since the end of, the year are:

I T Harmon
J Eather
M Knight
B G Lampard
V F Stanford
P A Warren
B MacDonald
M T Thompson
K Keevers
J Lowe
P Creary

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

20. Auditors' Remuneration

	2023	2022
	\$	\$
Remuneration of the auditor for:		
- auditing of the financial statements	24,000	22,000
- Taxation and other services	12,240	12,235
Total	36,240	34,235

21. Financial Risk Management

Financial Risk

The Company's financial instruments consist mainly of deposits with banks, accounts receivable and payable, bank loans and overdrafts and leases.

The totals for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:

Notes to the Financial Statements

For the Year Ended 30 June 2023

21. Financial Risk Management

Financial Risk

	2023	2022
	\$	\$
Financial Assets		
Cash and cash equivalents	5,911,967	5,573,554
Trade and other receivables	80,589	152,414
Total financial assets	5,992,556	5,725,968
Financial Liabilities		
Trade and other payables	1,015,780	1,188,457
Lease liabilities	598,840	530,425
Bank loans	83,113	47,290
Total financial liabilities	1,697,733	1,766,172

22. Events Occurring After the Reporting Date

The financial report was authorised for issue on the 7th of August 2023 by the board of directors.

231 Keen Street Funding - Refer to note 17.

Except for the above, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

23. Statutory Information

The registered office and principal place of business of the company is:

The Lismore & District Workers Club Limited
231 Keen Street
Lismore, 2480

24. Members' Guarantee

The Company is incorporated under the Corporations Act 2001 and is a company limited by guarantee, without share capital. If the entity is wound up, the constitution states that each member is required to contribute a maximum of \$2 each towards meeting any outstanding liabilities of the Company. At 30 June 2023, the number of members was 7,096.

The Lismore & District Workers Club Limited

ABN 72 000 919 406

Directors' Declaration

In accordance with a resolution of the directors of the Lismore & District Workers Club Limited, the directors of the company declare that:

1. The financial statements and notes, as set out on pages 8 to 26, are in accordance with the *Corporations Act 2001* and:
 - a. comply with Australian Accounting Standards - Simplified Disclosures; and
 - b. give a true and fair view of the financial position as at 30 June 2023 and of the performance for the year ended on that date of the Company.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director: I T Harmon

Director: J Eather

Dated this 7th day of August 2023

THE LISMORE & DISTRICT WORKERS CLUB LIMITED
ABN 72 000 919 406
DETAILED INCOME STATEMENT SUMMARY FOR THE YEAR ENDED 30TH JUNE 2023

	Main Club		Golf Club		Sports Club		Motel		Total	
	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022
Income										
Bar Sales	-	658,654	770,089	499,606	1,108,519	728,198	-	-	1,878,608	1,886,458
Catering	-	711,989	13,536	4,656	1,277,428	671,593	-	-	1,290,963	1,388,238
Poker Machine Revenue	-	4,944,387	723,877	372,908	4,688,411	2,717,564	-	-	5,412,288	8,034,860
Promotions	-	83,575	12,968	8,216	154,990	80,208	-	-	167,958	171,999
TAB/Keno	-	101,974	28,238	18,704	145,339	78,519	-	-	173,576	199,196
Room Revenue	2,500	-	35,100	-	249,541	-	718,310	457,553	1,005,451	457,553
Other Revenue	379,261	713,229	637,003	565,355	94,580	172,093	-	-	1,110,844	1,450,677
Interest Received	95,816	547	-	-	-	-	-	-	95,816	547
Total Income	477,577	7,214,354	2,220,809	1,469,445	7,718,808	4,448,175	718,310	457,553	11,135,504	13,589,528
Operating Expenses (before Interest, Depreciation, Rent & Donations):										
Cost of Goods Sold	-	756,782	402,004	268,688	1,137,943	661,098	997	-	1,540,944	1,686,569
Entertainment Expenses & Promotion	-	268,280	70,431	54,010	435,033	306,717	-	-	505,464	629,007
Repairs & Maintenance	30,634	226,218	210,349	108,515	162,757	56,136	48,590	16,429	452,331	407,297
Salaries & Wages	477,159	2,274,610	578,597	456,390	1,796,871	957,740	170,760	108,872	3,023,388	3,797,612
Superannuation Expense	78,414	237,458	47,211	46,620	167,037	76,500	16,316	10,021	308,979	370,599
Other Expenses	683,707	2,277,879	371,740	365,290	1,387,982	886,404	202,373	131,707	2,645,802	3,661,280
Total Operating Expenses	1,269,915	6,041,227	1,680,333	1,299,513	5,087,623	2,944,595	439,036	267,028	8,476,907	10,552,363
Earnings Before Interest, Tax, Depreciation, Rent & Donations (EBITDARD)	(792,338)	1,173,127	540,476	169,932	2,631,185	1,503,580	279,274	190,525	2,658,597	3,037,164
Interest	1,141	2,071	4,324	3,026	17,835	15,011	-	-	23,299	20,109
Depreciation & Impairment	488,090	13,478,103	127,566	81,035	412,878	312,818	64,601	64,435	1,093,136	13,936,391
Investment Property Income	51,683	322,234	-	-	-	-	-	-	51,683	322,234
Rentals	1,931	1,755	11,555	11,035	-	-	-	-	13,485	12,790
Donations	-	141,290	1,171	-	125,133	-	-	-	126,304	141,290
Total Other	542,845	13,945,454	144,616	95,096	555,846	327,829	64,601	64,435	1,307,907	14,432,814
Net Profit/(Loss)	(1,335,182)	(12,772,326)	395,861	74,836	2,075,339	1,175,751	214,673	126,089	1,350,690	(11,395,652)
Less: Income Tax Expense									-	-
Net Profit/(Loss) after Income Tax									1,350,690	(11,395,652)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE LISMORE & DISTRICT WORKERS CLUB LIMITED

Opinion

We have audited the financial report of The Lismore & District Workers Club Limited (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit and loss and other comprehensive income, statement of changes in equity and statement of cash flows for the period then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of The Lismore & District Workers Club Limited is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the company's financial position as at 30 June 2023 and of its financial performance for the period then ended; and
- (b) complying with Australian Accounting Standards - Simplified Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

REGISTERED COMPANY AUDITORS

GJ Smith
BBus, LLB, CA, DipFP

SI Trustum
BBus, CA, DipFP

TL Kirkland
BBus, CA

SMSF AUDITORS

GJ Smith
BBus, LLB, CA, DipFP

SI Trustum
BBus, CA, DipFP

MJ Gahan
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Celebrating 100 years!



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE LISMORE & DISTRICT WORKERS CLUB LIMITED

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:
<http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

wca audit & assurance services pty ltd
Authorised Audit Company

Steven I Trustum
Director

DATED: 7 August 2023

REGISTERED COMPANY AUDITORS

GJ Smith
BBus, LLB, CA, DipFP

SI Trustum
BBus, CA, DipFP

TL Kirkland
BBus, CA

SMSF AUDITORS

GJ Smith
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More than just Numbers